

TO: Colonel F. E. Ode^e
Ballistic Missile Division

NRO Review Completed.

Dear Fritz:

The title of this piece is
EYE IN THE SKY VERSUS PIE IN THE SKY
INTRODUCTION

On taking this method of transmitting to you ^{our} preliminary thinking in matters affecting the SAMOS Program. ~~I am~~ ^I sending this to you in a letter which I myself signed, simultaneously enables me to be informal and to take the entire responsibility for the ~~prejudices~~ ^{judgements}, opinions, and related matters in the material that follows. On the other hand I would be less than fair in not indicating that all of this represents the ~~views~~ ^{carefully} of my own views developed slowly, ^{over the} years, ~~as well paid~~ ^{synthesis}. It includes ^{the views of my colleagues in those} a necessity ⁱⁿ these matters, which are competent and expert ~~of my colleagues in those~~ ⁱⁿ ~~these matters~~ ^{they}.

As I think over the things we have talked about, the things I have been saying and the sorts of things I am going to recommend, I find ^{some overlap &} much repetition between these things and the matters discussed and written at length in ^{the report of the HRL} the Special Studies Committee, HRL. This brings up a point which I will not make later and which I insert parenthetically at this point; This committee constitutes a ~~valuable~~ resource of talent and interest which has not been fully exploited by USAF. Some method must be found to integrate this ^{group} ~~committee~~ ^{more fully} emotionally into the satellite program.

I distinguish these remarks ^{about activities} ~~between~~ the abilities and competence of the members of this group and the group as a whole from the numerous other ^{activities of the} that ~~diversity~~, part time advisors, voluntary and appointed, ^{from} ~~from~~ whom you have been afflicted and by whom you have been affected.

This leads me to my first informal comment having to do with the real nature of this program and its management. For numerous valid and peculiar reasons, it has been hard to properly ~~XX~~ view the satellite effort at BMD. You are not and have not been running a research organization, a requirements organization, a laboratory, or a study effort. You have been heading a project office devoted to what is in effect

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a production program. The result of your actions to get the satellite off the ground and up in the sky where it belongs, coupled with the necessary security measures, the novelty of the system and other factors, have resulted in a lack of an R and D Program on follow on systems, a lack of real participation by those elements of the Air Force which at least used to be capable in the past of conducting the R and D necessary to furnish a basis for follow-on programs. ~~I say this despite the nominal participation by WADD.~~

As a result of these factors when we look at your pitifully small office, we see you interposed between ^{on the one side} a vast, ^{clamorous &} gigantic, ^{on the other side} clamorous, hungry industry numbering upwards of 10,000 people - ~~this on one side of you and the other side of you is~~ a vast, ^{gigantic &} clamorous, ^{inhabiting} group of military officials, civilian officials, voluntary advisors, numerous levels of the government. Some times I wonder who is really steering, if anybody. It is abundantly clear that it is extremely difficult for your small office to ^{inspire} ~~control~~ ^{& control} direct ~~the vast industry~~ ^{interests &} involved, that ~~wait to be led by the hand~~ without.

You will recall that on May 24, last, we delivered to you an extremely informal letter giving ~~my~~ my very first thoughts about how to think about the current crisis and opportunity in SAMOS. ~~Just for the record, we are sending you that as an official letter.~~ ^{adding that letter to this}

^{are that this} This particular letter will ^{perform the} ~~proforce~~ the lengthy and rambling; the benefits, however, will let you see how our thought has developed and within what spirit we approached the problem at hand. What is the problem?

THE PROBLEM:

We see the major problem ~~that~~ in two parts (1) helping the United States get significant, useful, and timely photographs over important and otherwise inaccessible areas as soon as possible

(2) We see the other half of the problem as that of helping BMD comply with the spirit, direction, orders and priorities from ^{DOD} Billings at the ~~BMD~~ level, Charyk at USAF, and others;

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- (4) Within the SAMOS structure (X2)
- (6) Outside the ~~XXXX~~ SAMOS structure ^{if} it is necessary and/or desirable.


~~ASSUMPTIONS, PROMISES AND ANALYSIS OF THE PROBLEM~~

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ASSUMPTIONS, PROMISES AND ANALYSIS OF THE PROBLEM

In order that you can clearly see and evaluate the advice and recommendations which we are slowly but surely leading up to it is only fair to both of us that we display in clear, albeit, arguable form our analysis of the ~~MYXMX~~ dilemma and the problem (2) our interpretation of the needs, guidelines, directories and (3) our evaluation of the opportunities we have ~~for us~~.

ANALYSIS OF DILEMMA

Here's how the current situation looks to many people: We have spent close to a billion dollars on a system which has not yet delivered. The essential characteristics of this system are characterized by the word "readout". Read-out is considered by most people who have their hands on the financial throttle as being a poor system when compared to recovery systems. The argument is extraordinarily simple. 

Recovery systems can deliver much more data in a short period than can readout systems.

If this is true, how did we get to where we are in the development program?

The history is really simple and has been summarized previously and elsewhere in several RAND reports. It is however worth repeating from ~~the standpoint of clarification of~~ ^{to clarify} our assumptions. The readout systems and body in SAMOS are derivatives in spirit and ~~my~~ philosophy from the original RAND satellite recommendations, which was ~~MYXMX~~ constrained by two important factors. ^{forced} First, the absence of ICBM Program, ~~First~~, the RAND work to consider the design and development of a booster specifically for the reconnaissance satellite. This implied expensive boosters and booster scarcity.

Both of these points ^{forced} made for long life requirements on orbit. Second, and at least as important as the first, dismissal of re-entry or recovery of data in the early work. ^{physical} ~~Because of the enormous difficulty of re-entry, that~~ This ~~MYXMX~~ was an important constraint ~~MYXMX~~ affecting decisions to proceed on ICBM's

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The belief of in

as well. ~~Nonsensical or rather consideration of~~ the possibility of recovery implied that data had to be sent back by a television system. These were the intellectual origins of SAMOS. It was not generally realized or appreciated that the ~~emergence~~ ^{emergence} of the ICBM Program and the multi-billion dollar bet that we had placed on ~~XXXXXXXXXX~~ the likelihood of its success would ~~have~~ ^{the} removed two constraints which had bound in the SAMOS ~~XXXXX~~ philosophy. This is precisely what has happened and what has made discussions ~~hard~~ ^{of} consideration of recovery feasible.

Apart from this ~~very~~ ^{historical} fundamental point, there is also the other important point that SAMOS as it has developed is an extraordinarily complicated, complex, marginal, sensitive, and elegant system reflecting in many of its components not only the highest states-of-the-art but states-of-the-art which have not yet been reached. *Careful & sober* Many people looking ~~carefully and soberly~~ at the SAMOS program ^{when they look} are horrified, not only by what they see in terms of complexity piled upon complexity but are ~~horrified at~~ ^{by} the notion that this was intended to be our first reconnaissance satellite. There is the feeling that we are orbiting before we are walking. ^{to} And there is the matter of cost: The SAMOS Program, now approaching the billion dollar mark, can be compared with other projects. Hoover Dam, a mighty monument to man's engineering abilities, ^{inexpensive} strength, and technology cost start to stop at the order of 180,000,000. ^{1 million dollars} The other day I learned that the entire cost of the St. Lawrence Sea Way, a gigantic project of the 1950's was approximately 400,000,000. ^{million dollars} and to bring the matter even closer the TIROS Program cost approximately 12,000,000 ^{million dollars} (this is the RCA costs: 3 birds and ground receiving equipment). ^{many of these} ~~Now much of what I have just said in the line of historical remarks is found in several RAND publications which I will not now bother referencing; some of~~ much of the other remarks can be found in a careful perusal of the 117-L Advisory Committee reports; much of the evaluation and hard-nosed remarks I am sure you have heard and will likely continue to hear at various points, upwards and onwards the chain of command and control ^{INSERT "S" next to} in your project and your funds. ~~This then is a quick statement of the dilemma we think we are in~~ ^{u a} I have not yet mentioned Subsystem I,

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INSERT S

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~~INTERPRETATION OF NEEDS, GUIDELINES, DIRECTIVES, ORDERS, ETC.~~

When physical ^{emergency} ~~emergence~~ ^{emerged} ~~preferred~~ ^{preferred}
 As a result of the ~~emergence~~ ^{system} of recovery, as a dominant technique for getting data back,
 the classic (or original) SAMOS suddenly found itself being touted as a surveillance
 system. It would seem apparent that a television type system on orbit ^{(with} ~~was~~ limited
 total capability for data delivery ^{daily} ~~per-day~~ ^{rate} might be useful for ^{repetitive} ~~alternative~~ coverage,
 for studying the dynamics of ^{various} ~~aerial~~ Soviet operations, for looking at things which
 require short intervals between looks ~~XXX~~ for full appreciation, etc. Now, although
 some of these notions were in the original SAMOS concept, they ^{were} ~~are~~ not emphasized
 as much as they had to be at this stage of the game. # In other words, classic SAMOS
 defaulted ^(latter) ~~and an ability to handle or produce~~ ^{to recovery with respect to production of} large amounts of data, and therefore
 had to find a new niche for itself. # This is all very interesting and many people,
 especially the writer, have insisted on the complementary nature of the two kinds of
 satellites and have insisted they are not really competitive. # However, two novel
 factors present ^{ed} themselves at this time and really upset the apple cart. First,
 and probably dominant, is the fact that nobody, but nobody, really understands
 surveillance - how to do it, why to do it, its importance, real requirements for it,
 etc. This is a basic point, one which has already run through the entire SAMOS
 program and which will continue to be an open question for a long time to come.
 The reason why it will continue so this question cannot be answered by clever or
 facile studies, ^{contractor} ~~XXX~~ reports, conjectures, and the like. It can only be answered
 by doing it. ^{finding new problems} ~~The problem is~~ how do we get around to do it if ~~XXXXX~~ its ultimate
 utility is questioned to begin with, ^{With} ~~THE~~ possible cancellation of the only method
 available to indeed do surveillance. That is one aspect of the problem
 of surveillance and SAMOS. # The other fundamental aspect is that it seems to be
 extremely difficult to conduct the "modest" R and D program devoted to exploration,
 and study and development of surveillance philosophy, techniques, and technology:
 It just seems to cost too much the way things are going. The result again is that
 when those men of conscience who are also somehow responsible for dispensing money

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for this program are forced to choose between their natural scientific inclination to explore and study surveillance systems and ~~between this fact and their~~ excessive ^{*for a massive commitment*} costs they may vote in favor of cancellation altogether.

1

The dele and time on the wrong system, & that we are asking the same people to perform a massive fix in a hurry.

I have not mentined subsystem I, the data handling system. I think that dollar for dollar, sub-system for sub-system,

SSI has irritated more people per square organization than any other single feature of the program. ~~This has~~ ^{this subsystem has} rightly or wrongly represented plushness, fancy living, extraordinary complexity, elaboration beyond necessity, etc., etc. ~~This is a~~

~~summary of the dilemma of development of SAMOS. Next we will discuss the process of~~
~~needs, guidelines, directives, orders.~~

~~INTERPRETATION OF NEEDS, GUIDELINES, DIRECTIVES, ORDERS~~

INTERPRETATION OF NEEDS, ~~XXXXXXXXXX~~ GUIDELINES, DIRECTIVES, ORDERS, ETC.

We are all familiar with the numerous detailed and strong points made by Billings about this program, having heard these in meetings, prior conversations, and briefings, extending over a considerable period. There is therefore no need to repeat these remarks in this letter. We have found it desirable and necessary to try to state a few guiding principles for ourselves in conducting our current look at SAMOS for you.

ONE First, an early capability and demonstration ~~that~~ is better than a deferred demonstration. Two, simplicity ~~is~~ preferable to elegance. Three, recovery is more important than readout. Four, backup to existing programs ^{should be real alternatives not duplication} is more important than parallel development ~~of the same kind of systems~~. ^{& should be alternatives, not backup} Five, relatively long term R and D programs for next generation systems make sense only if they follow ^{new based} soundly conceived systems designed for early operations.

~~First~~ ONE:

TWO:

THREE:

FOUR:

FIVE:

Indent

like this

WHAT ABOUT THE E SYSTEMS

E-1

Most of us know the *sad* history of ARPA's connection with this program. *One part of this resulted in (E-1) into*
~~and the consequent need to smuggle~~ in the 6 inch lens ~~with together with the~~ *F-1 ferret*
~~package.~~ *The* Under ~~present conditions~~ *however* new priorities would ~~seem~~ *make it*
 important to fly E-1 as soon as possible. In order to maximize chances of success
 F-1 should either be removed, excised, disconnected or otherwise rendered ~~impo~~ *impotent*.
 I say this despite ~~any possible assurance~~ *I might receive* that operation of F-1 would
 not affect the operation of either one. It just ain't ~~so~~ *so!* The next step that
 should be taken is for Eastman Kodak to pick an average focus and an average image
 motion compensation setting, lock the controls, throw away the key and indulge in
 a minimum of conversation with the machine if it gets on orbit. A small success will
 breed a ~~large confidence~~ *large confidence* and a large confidence will in turn breed a still larger success.
 I'd be very happy to see 20 or 30 or 40 ~~lines~~ *examples of lines per millimeter from* orbital photography,
 and I'm willing to wait a little for a hundred ~~lines~~ *while longer lines* per millimeter (*my* private
~~deliberate will~~ *but is that we will* have to wait a long time for a hundred lines per millimeter. These
 suggestions are entirely apart from a long time previous suggestion, *made a long time ago & repeated at frequent intervals*
 which I don't seem to have in hand: taking out the miserable strip camera from the E
 series satellite payload and replacing it with a 70 mm frame camera, *with its own shutter.* The reason why I
 keep mentioning the P-220 camera is that this camera or one just like it (the P-2) has
 successfully taken *photos showing* close to one hundred lines per millimeter from airplanes. It has
 the requisite shutter speed *to* which will permit ignoring IMC or paying little attention to it.
 and with this camera alternate film might be used. This point is explained at length in
 my B-166 ~~a copy of~~ which Colonel King has. Further, it is not now obvious to me that
 the stabilization system which winds up working in the E systems will have the same set
 of specifications and tight tolerances and small angular motions and rates that the
 original systems contemplated for the E payloads had. If this is the case *and* (then it always
 turns out this way) then this forces even closer attention to the problem of minimizing

~~EXPOSURE~~

This
 exposure time, which simply cannot be done with the strip camera. I would personally like to see E-1 fly before E-2. If it works the other way we may never find out that E-1 photography may be quite useful and if we don't find it out there is never a chance of ~~making~~ taking the step, necessary for securing ^{more of} this type of photography.

E-2

scheduled flights,
 Because there are more E-2 flights ~~scheduled~~ than E-1, the remarks I made immediately above about locking controls on focus and image motion compensation are even more pertinent for E-2. Modest success is essential and upon modest success rapid progress can be made This is a cumbersome way of saying that 20 or 30 ^{times per} millimeters ~~per~~ from E-2 would ~~really~~ be X terrific, would be something that could be widely shown, would ~~KX~~ kindle enthusiasm ~~XXXXXXXXXXXXXXXXXXXX~~ where there is lack of enthusiasm now, and where there is modest interest now there would be much greater interest ~~KX~~ in this kind of activity. ~~Next we come to E-2~~

E-5

Now we come to a hard look at the E-5 system. To the many people who are as familiar with the SAMOS system ^{*they are allowed to and as*} as they can possibly get, it seems incredible that ^{*with*} the recovery being assigned number 1 priority, the first recovery program in the system is E-5. Let me summarize my feelings about E-5.

E-5 is a complex, intricate, heavy, advanced, sophisticated, elegant, piece of machinery which within the recovery program and possible systems that could be used for recovery, ~~is~~ is as complicated ^{*is*} complex, as the E-2 system and subject to the same ^{*criticisms & emotions*} feeling. E-5 is the direct result of the tremendous improvements in the resolution made entirely at the verbal and specification level in recent years. I refer of course to the fact that people soon got tired of writing and listening to 100 foot ground resolutions (before ever having obtained ^{*it*}) soon started dwelling exclusively upon 20 foot ground

resolution (and of course haven't gotten this ^{yet} either) and ^{later} soon were forced to make
 the improvement to five foot ground resolution (at the ~~conversational~~ ^{conversational} level). E-5 carries such a massive payload of film, requires such a long life for ^{it}
 operation, ^{requires} such a fantastic recovery operation that an overall ^{judgment} of the entire
 system as being ^{too far away} really ~~way out~~ is inescapable. The only analogy that I can draw is the
 old one of the kid caught with his hand in a cookie jar, ^{except now the jar is full of specs,} He won't let go of those
 delicious specs and he can't get operational because he insists on hanging on to the specs.
 It is not enough to say that this is a high risk program, because this statement is very
 much like all statements ~~XXXXX~~ involving calculated risks ^{of which} calculations are
 usually absent. If we accept the general agreement that recovery systems are more
 important than readout systems, that recovery systems must be made to work, we cannot ^{avoid}
^{being criticized for starting with} leave the ~~major recovery system~~ the E-5. We are not suggesting that this program be
 cancelled or any drastic ^{measure} ~~stuff~~ like this but that it be ^{rather} ~~coupled~~ ^{coupled} with a sensible
 R and D effort ^{focussing on} ~~the~~ the recovery operation itself ^{as well as with} and a fairly interesting menu of
 alternate photographic systems. Examples of both of these suggestions and recommendations
 will ~~be~~ follow subsequently.

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SURVEILLANCE

The central aspect of readout ~~systems~~ ^{argument}

Central to all recent discussions of SAMOS have been evaluations of readout versus recovery. It has been indicated ^{the introduction to} in this letter, there can be no argument that recovery techniques can deliver volumes of data which outweigh and outnumber ^{that is} obtainable by readout techniques (by several orders of magnitude. A simple calculation will make this point crystal clear. The 6 megacycles per second channel of the SAMOS system, if operated for one hour per day on readout can deliver the equivalent of a roll of film which (variously estimated) is of the order of 20 to 30 feet long by 70 millimeters wide with information ^{packed at} typed on it and 100 lines per millimeter. It is not unreasonable to postulate an eventual recovery capability which could deliver 10,000 feet of 18 inch wide film or equivalent at nearly the same resolution. ^{The} Relative amounts of information delivered is simply the ratio of the areas of film ^{in the systems.} And for the more or less extreme example I chose this ratio is 4500. What this says is that a readout system would have to operate for 4500 days to readout ^{the} quantity of information which could be stored on a 10,000 foot roll of 18 inch film. ^{Now} this calculation is not entirely fair, for I haven't said how long it takes to get the 10,000 feet of film. This may be several days or may be a month, ^{depending on the camera format} coming a focal length I happen to choose. The example is meant to be illustrative only, and whether right or wrong in small details ^{it} is certainly correct and overwhelmingly so insofar as the major point it conveys, ^{Defaulting as they do to} the recovery systems when it comes to collecting huge quantities of data, ^{readout} systems have been forced to take refuge in ^{of find advantage} tenuous arguments about surveillance. Let's look at these briefly.

^{Warning of} ^{imminence} of attack has always been a high priority problem. Because of this fact and because of some (mistaken) beliefs that the E-2 system and systems like it could contribute ^{mightily} to the solution or solve the warning problem, they have

^{mightily}

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been so advertised. A couple of years ago I pointed out to those advocates of this particular and privileged point of view that ^{just as soon} ~~when~~ some truly sophisticated people ~~who also were~~ ^{elsewhere} high in the ~~organization of~~ the Pentagon would get a very close look at this argument and realize its fallacious character ~~that~~ serious consequences might follow (such as cancellation). Such mutterings have been heard and continue to be heard. It does not follow of course, that because a satellite is on orbit continuously it can look at ^{given} points ^{on} a very close time mesh. The classic solution to this problem is to simply order more satellites and then order a giant computer to handle and sort and allocate problems to these satellites. This "solution" can (rds) infuriate, exasperate, embitter, and aggravate the feelings of those who have doubts about readout altogether. Simply put, some people might say, "look we don't even know how good one of these is and yet you tell us we have to have dozens of them." ¹¹⁷⁷⁵ Are there then no problems for which readout is peculiarly adapted? Of course there are problems for which readout is adapted. We can approach a consideration of this problem as follows:

Suppose the Soviets go to a mobile missile system of whatever variety. While it is not at all clear that any particular surveillance system we have within our ~~IMAGINATION TO DESIGN~~ imagination, ability, and funds to design and operate can "solve" this problem, it seems fairly evident to me that a slow paced recovery system operating with 100 per cent coverage twice a year (or on some similar cycle) will completely foreclose our ability to solve this problem. There are ^{likely} many other such problems, ¹ I will not bother to list them at this point. ~~XXXXXXXXXX~~ Unfortunately the only experience that I know of which the United States ^{had} has with surveillance has to do with front line cover under combat situations, an analogy which is at best imperfect and at worst irrelevant for the kind of peacetime surveillance over huge areas and for ^{different} ~~the same~~ purposes we are herein considering. These experiences ^{enjoyed} by ~~xxx~~ old combat ^{recess} hands are ancient; they are as remote from the present and immediate future as ^{World War I} ~~well as~~ ^{were} ~~are~~ experiences from World War II. What is important it seems to me is that we used precisely this argument—that of open mindedness, of realization of our problems which we can not now specify as an argument for behaving

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in a ~~XXXXX~~ manner which leaves a possible solution open and does not foreclose on them.

Of course this means that surveillance efforts must be restricted to an appropriate R and D level, ^{that} as we learn the technology and the value of surveillance we can indeed see where to go from there. There must be an intensive research effort to identify these problems which operate ~~an~~ ⁱⁿ ~~existence~~ time cycles of a day, several days a week, a month, and so on. And which have observable components. Perhaps this can best be done by simulation or by direct test in the United States. The ~~problem~~ ^{problem} which you face ^{if you} to believe the considerations just stated, is finding a method which lets you get a little ^{practice at satellite} surveillance and then arguing that a little surveillance is a hell of a lot better than none at all.

What about ~~RECE~~ ^{RECE} satellites and warning? There is no denying that the output of ~~RECE~~ ^{RECE} satellites of whatever type might well contribute ^{to} for an understanding of the warning problem. It is extraordinarily difficult to find ~~people~~ ^{people} well informed in this business who take other than extremely dim view of the kind of standard patter one finds in briefings about ~~RECE~~ ^{RECE} satellites and what they are going to see at missile bases, etc. ^{As I noted earlier,} I have found ^(i.e. make them read) that these discussions ~~as noted earlier~~ tend to exacerbate knowledgeable people, And for no other reason ^{such briefings} they should be discontinued. As a ^{fairly} novel point let me bring up something which I suggested several years ago - the orbital six-shooter. It is not ^{a priori} obvious that ~~readout~~ ^{RECOVERY} systems have to operate in a mode radically different from readout systems. For example, one can think of putting up a sizeable satellite on orbit with ~~an amount of~~ ^{a load} film ~~not~~ measured in the tens of thousands of feet, and with an ability to respond to commands, take whatever pictures are ordered and mail these back by space mail on direct command. This of course can be done ^{By} cutting of film, packaging it ^{into} ~~into~~ ^{a cassette} and shooting it back. In principle at least, this kind of a recovery system meets some ^{of the specs} ~~requirements~~ and advantages of the readout system. It is certainly something to think about for advanced systems.

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NONPHOTOGRAPHIC ~~AND~~ RECONNAISSANCE AND SENSING

Although I am ~~an~~ old photographic hand I have come to have some measure of respect ~~for~~ ^{& understanding of} nonphotographic techniques. It ~~would seem likely that there are~~ ^{not} certain classes of data, in particular ~~COMINT~~, which, not requiring the fantastic bandwidth equivalent of recovery systems could well exploit and be ~~not~~ ^{bandwidth} limited by the 6 megacycle ~~channel~~ available from ~~xxx~~ satellites. It would seem clear that one could argue that ~~COMINT~~ data of a very advanced nature (suitable for technical intelligence) need not be secured on a near real time basis but could afford the luxury of precision recording, recovery, and comparatively slow evaluation. After all, what advantage is there in sending back data ~~at the speed of light~~ ^{in a few minutes} if it is going to take a few months to analyze it anyway? I ~~XXX~~ raise these considerations in an almost random manner because they have not been part of recent discussions. For whatever reasons there seems there has been an almost exclusive concentration on photographic data. While this does not make me ~~unhappy~~ ^{terribly} ~~I wonder if it is~~ ¹ ~~entirely fair.~~ ^{Rever}

~~The complete degradation of data~~
~~posers the problem~~
 The term "photographic data", ~~I mean~~ as herein used ~~includes classical photographic materials,~~
 really means & includes (essentially) ~~the entire~~ ^{all image-forming} systems working in the visual ~~spectrum~~ ^{portion} of the spectrum. ~~These TV systems, electro-optic tape systems~~

FUTURE R AND D PROGRAMS

We have indicated earlier some of the kinds of things which might be very
 interesting for future R and D programs. A much better treatment of this entire area
 will be found in ^{the} several Special Studies Committee reports, which I assume you have
 available. Very briefly and in an attempt to make this ^{particular} report autonomous and readable,
 I can foresee ^{these} ~~three~~ general areas which could ^{profitable} stand examination and which
~~likely~~ may prove extremely useful in the future. You will note (and I am therefore
 mentioning it early) ^{the ability} that many of these ideas require that we clearly think out the
 role of surveillance. And if we fail to think it out ^{completely} it will ~~at least~~ ^{then we might} do such experimentation
^{that} as will enable us to get answers ^{experimentally} which ^{in turn might} indicate the future role of
 an ^{expanded} ~~expensive~~ surveillance effort. ^{is worth} Isolating separately although it really ^{flows}
 continuously from the ^{ever} ~~other~~ increasing specs on resolution is the ^{difficult & persistent} overall problem of
 technical intelligence. ~~I noted elsewhere in this letter that~~ This looks to me like
 an area which will be of increasing and maybe even dominating importance in the mid 60's
 and late 60's. It may not be entirely foolish to think about (although it is quite
 foolish to plan at this time for) satellites capable of yielding resolutions ^{down} ~~bound~~ to
 one foot. This is likely ^{the} ~~to~~ class of resolution ^{being} needed for technical intelligence.
 The technical intelligence people, as I have noted many times elsewhere, really don't
 want pictures. They want the designer, project notebooks, blueprints, lab tests,
 development history, and the gadget itself. However these things are seldom available.
 Our satellites do not have grappling hooks, ^{people} hence and to whatever extent ^{a photograph} ~~their picture~~
 can satisfy ~~the~~ technical intelligence ^{types} the picture must be of high quality,
^{say} Resolutions ~~measured in terms~~ of 6 inches ^{to} two feet ~~are~~ probably indicated ^{for} this
 mission.

It is quite likely that we can assign this mission to some truly huge satellites
~~which will be available in the future~~ ^{whose} with orbital weights ^{maybe} measured in terms of tens
 of thousands of pounds. But first we ^{must} ~~have got to~~ learn how to take some ^{much poorer poorer} pictures from
 orbit.

INSERT "A"

New Sensors & New Techniques

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The requirement for new sensor research and development stems from the basic limitation of the present photographic method -- we can take wonderful photographs on a clear bright day, but we can't take any through clouds or fog. We can barely take poor photos by moonlight.

Because a good part of the area of interest is under cloud a good part of the time, because the area is dark almost half the time, and because the northern areas, are dark for long continuous periods, our observational opportunities are sharply ~~d~~limited.

Work should be done ~~to~~ make even more sensitive (faster) photographic emulsions, non-photographic (i.e., non silver halide) sensors, -- electrostatic tape, improved TV systems, and the like.

Radiation effects -- whether natural or enemy-induced may limit conventional film, and force use of other sensors.

Novel data handling techniques, which make more efficient use of available bandwidth are clearly interesting and should be pushed.

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One can talk about and do preliminary calculations which might indicate the feasibility of doing some kind of high resolution radar work from reconnaissance satellites. ^{Satellite} Infrared mapping systems (as ^{destroyed} sustained from ^{MIDAS} modest type infrared utilization) are probably feasible. On the other hand the argument for radar for infrared, hinges on requirements for seeing through bad weather, ^{for} ~~from~~ seeing at night or under conditions from which photography (or television) won't work. Here we come deeply and firmly back to the ^{central} problem of surveillance; until and unless we are firmly convinced that we ^{need} understand surveillance that this mission is important there would seem to be no point in urging ^{high priority} programs to achieve these capabilities. On the other hand there is considerable point in making a bet that such ^{gadgets & techniques} characteristics will eventually be useful, and that studies leading to design choices ~~are of interest~~ ^{should be pursued} _{*R&D}

A further comment is in order about the suggestions for new sensor R&D. These follow under a separate heading.

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BOMB DAMAGE ASSESSMENT and INSPECTION

A widely ignored but likely extremely important reconnaissance task is that of bomb damage assessment. It would seem almost intuitively clear that some kind of more or less fast cycling ^{minimum} ~~in a~~ time delay readout system would be far more ^{useful} ~~adaptable~~ for this purpose than would a recovery system. Although it is ^{likely} ~~also clear~~ that the latter could be used ~~xx~~ in some fashion for this purpose. ^{It} ~~Further, nobody I am sure has thought out~~ ^{indicating the potential utility of} ~~carefully exactly how a reconnaissance satellite could be used in support of inspection~~ ^{it is also true that not much more work needs to be done} activities. It also could be argued in principle that readout satellites launched fairly infrequently might serve a more useful function for spot checking and discovery of new ^{detailed} things requiring inspection than could recovery systems.

22 Apr 53 - Strategic Missiles, Period 1958 & Beyond
Sect. VII - The Satellite & the Future. pp 58-66

Feasibility suggested in RAND Series RA-15021 → 32 1 Feb 47.
1000-lb payload @ 350 mi. orbit. This was elucidated for
Reconn in R-217 of Apr. 51
N. Amer. Aviation studied orbital control
RCA studied TV system
AEC power source for Sat. [330-lb ^{1 kw.} Nucl. React.]

12 Mar 56 - ^{RAND Recommendation to the AR Staff} Photog. Recon. Satellites. TS-1426
Cover Letter to DCS Development (Putt)
signed by RAND Pres (Dir) F.R. COLBORN.
POLAR ORBIT

Brownlee W.
Haydon
Rich C.
Raymond.

15 Aug 55 - Rand Research Memo.
Case Studies of Actual & Alleged
Overflights, 1930-53 - Alex. L. George RM-1349(S)

Studied 114 cases.
5 Oct 49
22 Oct 49

Dec 50 Kellogg to G Hadley on Balloons (Korean War)
17 Feb 51 Balloon Recon. Proj @ ANC

4
30/120
120

20 Sep 51

4 mi. per foot

TRUAX did Red PIPER
Competition

Robt L. Perry History of Space Systems Div.

Ridgeman did
presentation for Lockheed
RED PIPER.

Ridgeman was DuBridge

Not the best but something that worked

A. Katz wrote paper "Quick Fix. A new camera for W17-L

B-camera - only mirror locks.

Baker designed C-camera 4 or 5 traces. Payload Comp only.
5' long. Q bay not well suited to high alt. Coverage + weight of wire.
① ② ③ ④ 5
240 → 180 → 144 → 120 → 180
13x13 13x13 50° cov.
If compartment 12" longer
no such probs.
Stability OK trial.
Early tests 5/10 1pm 1967

Met Davies began invest Spin-stab Sats in Spring '57
after learning of Fairchild's pan cam.

Stewart Comm

Met @ RAND 14-15 Nov 57 ~~Deets~~ E again on 19 Dec 57.

29-30 Oct 57, Dunc Macd. 's Recon E-Intel Panel of SATB
met @ RAND to hear W17L group included Dick Raymond
& Phil Strong, & Ernie Plesset(?).

Raymond talked on urgency of recon. E Recon Sats.
(Name as early '56) using Thor, small payload E-vent.
Strip camera. Bad choice camera, to

120 mins @ 6 MHz data for 30 ft of 70 mm film @ 100 frames

* Star
are Star

Studies with R Harris March Crisis 48 Act I & II 1966-67
S/NF. Vols 10 & 11